

# **PARALLEL SESSION 3.4**

**SOLIDARITY & UHC - LEADERSHIP FOR CHANGE** 



### BACKGROUND

Achieving UHC requires overcoming many challenges. Much of the discussion on UHC focuses on technical challenges, including but not limited to health systems strengthening based on PHC, financial support and sustainability, assessment of technologies, etc. The appropriate responses to these challenges – while they may change with technological advances – are generally knowable through evidence-based analysis. These challenges have been extensively discussed and published.

However, translating empirically sound technical solutions into impact on the ground requires working through often more difficult and more nuanced leadership challenges, largely adaptive in nature. This requires creating space for all relevant voices (including, for example, the voice of under-served communities), and space in which diverse stakeholders can express and work out their differences. Adaptive challenges (addressing power dynamics, identifying core values and broad sets of options consistent with these values, and testing trade-offs and compromises, etc.) may be collectively called 'the political economy' of UHC. Effective leadership in this space typically requires a different skill set from more traditional "top-down" delivery models, particularly working between and within sectors and values/beliefs to building coalition of diverse stakeholders. This issue has been much less discussed and published.

The global grassroot AIDS solidarity mass movement is a model for catalyzing change and has an impactful story to share on affecting leadership for change in public health, which can also directly benefit the UHC movement and offer strategies to help overcome the systemic challenges currently facing UHC.

#### | OBJECTIVES

- Understanding what types of leadership (relational and individual-based), and where it should come from, is needed to achieve and sustain UHC by 2030
- Share and learn the leadership lessons from previous successful/failed efforts to work across diverse stakeholder groups to design and implement UHC
- Lessons from the global AIDS solidarity movement
- Learn what practical things that we (as individuals, organizations, communities, and nations) need to do to facilitate and support the emergence of effective leaders for UHC

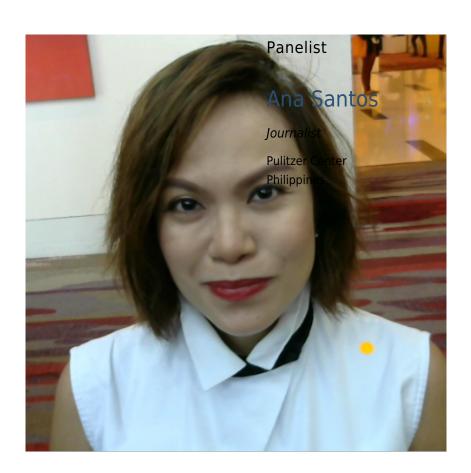


Speaker

# Ann Keeling

Senior Fellow

Women in Global Health
United Kingdom





## Justin Koonin

President

ACON

Australia

Justin Koonin represents Global North Civil Society Organisations on the UHC2030 Steering Committee. He is co-chair of the WHO Social Participation Technical Network, co-chair of the SDG3 Global Action Plan Civil Society Advisory Group, and the civil society representative on the Health Data Collaborative Steering Committee.

At a national level, Justin is President of ACON (formerly AIDS Council of New South Wales), Australia's largest civil society organisation working on HIV prevention, care and support, and the health of sexuality and gender diverse people more broadly. He is a former chair of the New South Wales Gay and Lesbian Rights Lobby, the peak advocacy body for gay and lesbian people in that state.

Justin's work spans a diverse range of sectors. In addition to his efforts in health and human rights, he has worked as a postdoctoral researcher in mathematics at the University of Sydney, as a data scientist at PwC, and (currently) as a fund manager at Allan Gray. He holds a Ph.D. in Pure Mathematics from the University of Sydney, and is a Chartered Financial Analyst charterholder, as well as a Graduate of the Australian Institute of Company Directors.



### Sabrina Rasheed

Associate Scientist, HSPSD icddr,b
Bangladesh

#### Sabrina Rasheed, PhD

She is an Associate Scientist, affiliated with Universal Health Coverage under Health Systems and Population Studies Division of icddr,b (International Centre for Diarrhoeal Disease Research, Bangladesh). She obtained a Ph.D. in Maternal and Child Nutrition from Cornell University, USA. Her research focuses on health and nutrition challenges faced by the poor and marginalized population to ensure universal health in Bangladesh.

She has extensive experience in conducting studies on diverse topics related to urban health, informal health sector, population health, ICTs for health, health policy and innovations in health. She has worked extensively with marginalized population to ensure that health services are made accountable and voices of marginalized populations are heard using participatory and action-oriented tools.



### Tomas Reinoso Medrano

Professor

National School of Public Health Cuba

Tomás Reinoso Medrano

Dr. Reinoso is a professor at National School of Public Health, Havana, Cuba and a Medical Doctor and Specialist in Health Administration and Organization (Medical University of Havana). He is PhD in Social Medicine (Humboldt University, Berlin). Dr. Reinoso has considerable experience in undergraduate and postgraduate education in medical sciences, both in Cuba and overseas, where he has actively participated in the foundation and curriculum change and evaluation of medical schools in several countries. During his career, he has served as the Ministry of Public Health's National Director of Postgraduate Education, First Deputy Director of the National School of Public Health and Vice President of Cuban Medical Services, among other positions. Dr. Reinoso also headed the Cuban Medical Teams deployed in Yemen, South Africa, Saudi Arabia and The Bahamas. As a representative of Cuba's Ministry of Public Health, he has visited more than 40 countries in an official capacity and to participate in international scientific events.



# Tracey Naledi

Board member

Tekano South Africa

Tracey Naledi is a Public Health Physician who has who has held technical & management positions in Government and NGO sectors in South Africa and Botswana. She focusses on policy development; health system strengthening & addressing health inequity. She is a past Exec Member of Public Health Association of South Africa (PHASA); member of the Council for Public Health Medicine of the Colleges of Medicine of South Africa; advisory Board Member of Perinatal Mental Health Project; Chairperson of Tekano, Atlantic Fellows for Health Equity in South Africa. She was most recently the Chief Director: Health Programmes in the Western Cape Department of Health and is an honorary senior lecturer in the School of Public Health, UCT. Tracey is currently undertaking her PhD in Adolescent Health and HIV. She is a Desmond and Leah Tutu Legacy Foundation Fellow and a Discovery Foundation Fellow